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OUR LEADERSHIP POSITION

49 Floaters – 84% UDW & HE

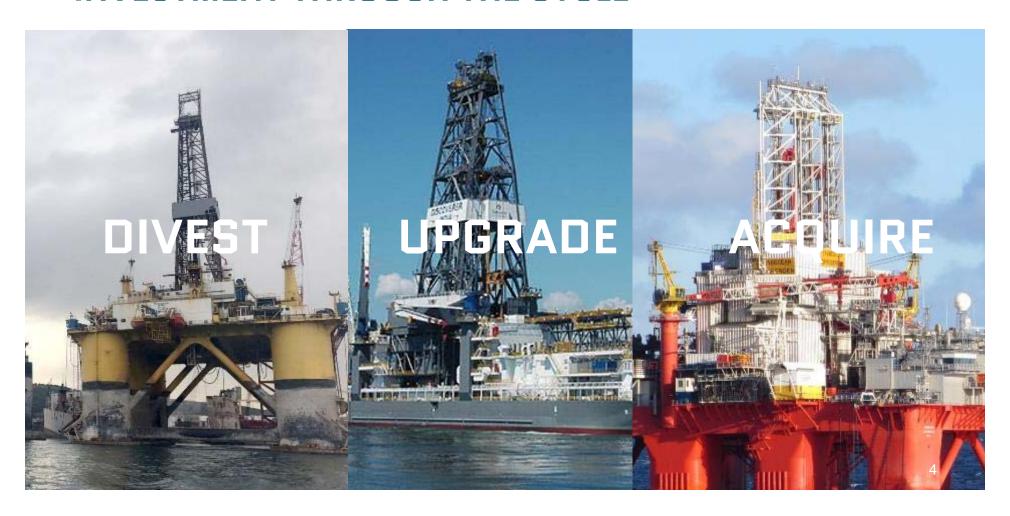
\$12.8 Billion in Backlog

\$5.8 Billion in Liquidity

Unmatched UDW & HE Experience



INVESTMENT THROUGH THE CYCLE





COST EFFECTIVE STRATEGIC UPGRADE

UDW Floater Ranking

Pre-Upgrade

Post Upgrade

75

50

~\$12M CapEx

MPD-Ready

DP Class 3

Dual Annular BOPs Acoustic Backup Controls

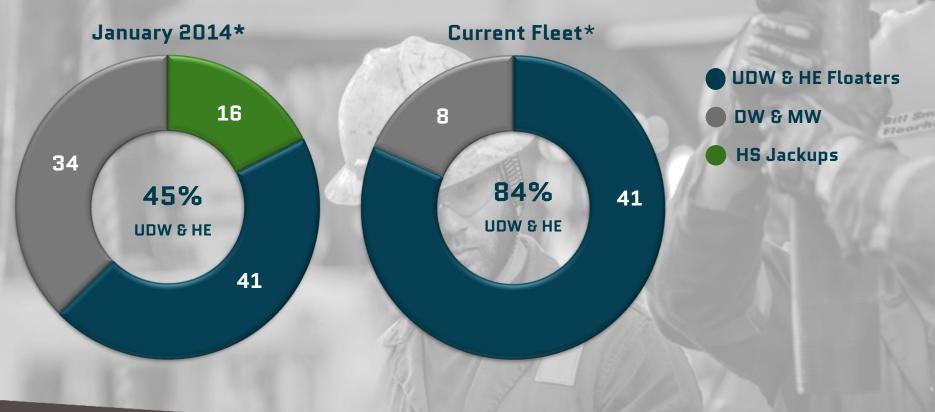
DISCOVERER INDIA

ENHANCED ENTERPRISE CLASS DRILLSHIP



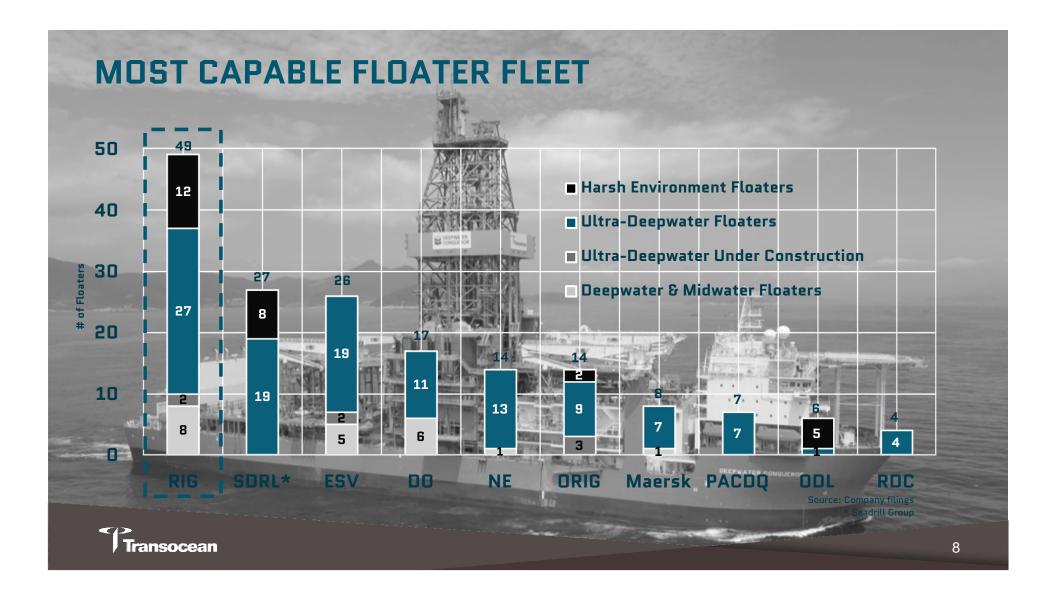


FLEET TRANSFORMATION TO UDW AND HE FLOATERS





* Includes rigs under construction



BEST-IN-CLASS — TECHNICAL SPECIFICATIONS

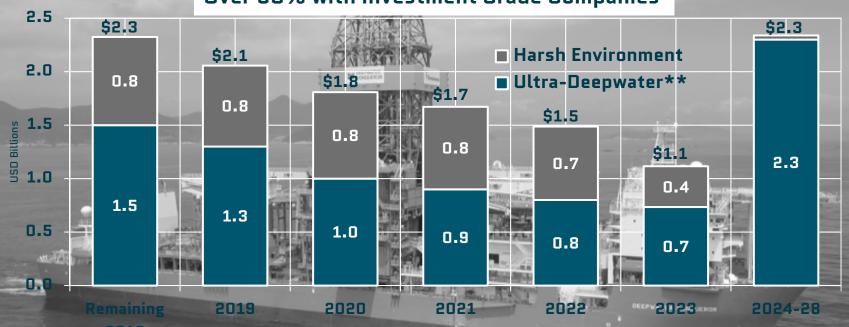
# of Floaters	Transocean	DIAMOND	ENSCO	MAERSK DRILLING	N9BLE	€ OCEAN RIG	⊘ ODFJELL	Pacific Drilling	®	Seadnil
Ultra-deepwater	١ ;									
Dynamically Positioned Only	26 ✓	6	15	4	11	12	1	8	4	50
Dynamically Positioned and Moored	3	5	7	3	0	0	0	0	0	0
Dual BOPs	11 ✓	5	5	0	0	4	1	4	4	1
HPHT-Ready (20,000 psi)	7 ✓	na	na	na	na	na	na	na	na	na
Hoisting:	, '									
Dual Activity	22 🗸	4	9	7	7	11	1	6	4	10
Hook load capacity >=2.5MM lbs.	9 🗸	5	8	4	6	7	0	4	4	7
Active Compensation	16 ✓	4	5	4	1	0	1	4	0	0
Harsh Environment	į I									
Dynamically Positioned and Moored	6 ✓	1	0	0	0	1	4	0	0	5
Dual Activity	L _ 2 _ I	0	0	0	0	0	3	0	0	3





\$12.8 Billion Contract Backlog*

Over 90% with Investment Grade Companies



2018

Contracted operating dayrate multiplied by the contract duration for future periods as of 2/19/18 Fleet Status Report ** Ultra-Deepwater includes <\$200M of other backlog







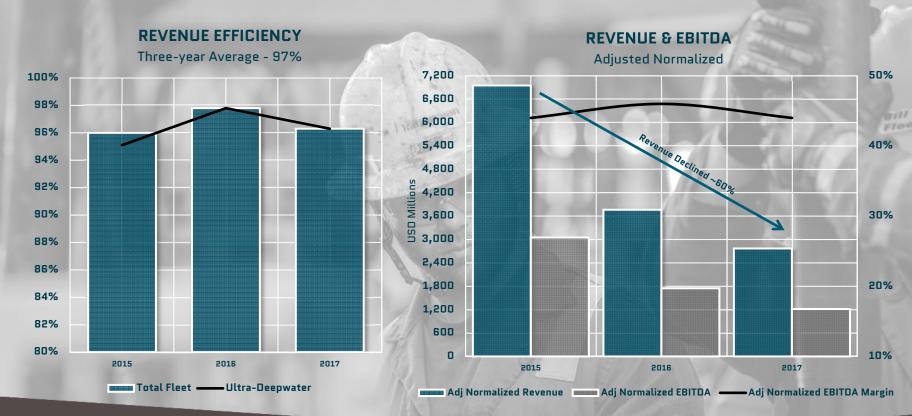


FLOATERS CONTRACTED THROUGH 2021 & BEYOND



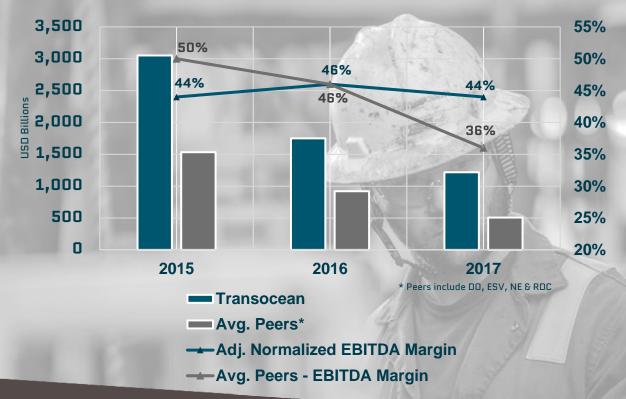
"Important to note, RIG will now control all nine high-margin floater contracts in the public universe [excluding a few units owned by local Brazilian players] that were priced prior to the downturn and contracted long-term to the end of 2021 and beyond." Clarksons Platou, Haithum Nokta, 8/21/17

BACKLOG CONVERTED TO CASH



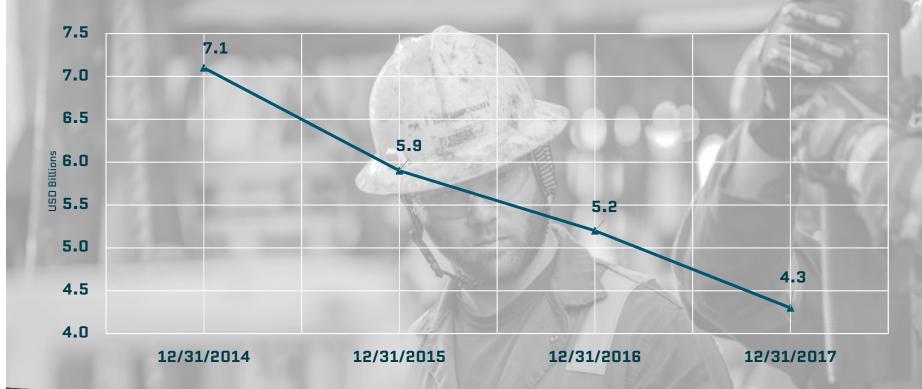


PRESERVING EBITDA MARGINS THROUGH THE CYCLE



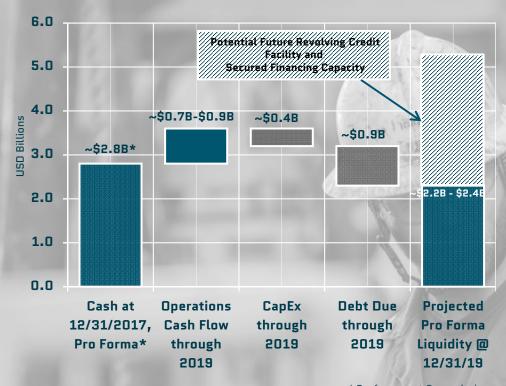


PROGRESS IN DE-LEVERING - NET DEBT





STRONG LIQUIDITY



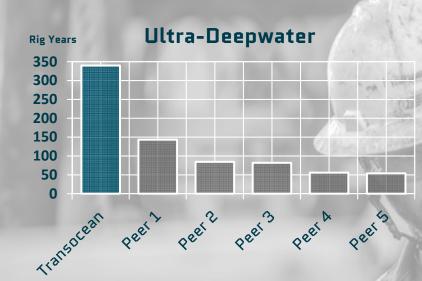
* Pro forma post-Songa closing

Major Accomplishments

- Acquired
 - Songa Offshore
 - Transocean Partners
- Sold jackup fleet
 - Added ~\$320M in cash
 - Removed ~\$1B in shipyard obligations
- Raised ~\$3.6B through five separate debt transactions since July 2016
- Opportunistically repurchased
 - ~\$2.6B in debt via tender offers and early redemptions since July 2016
 - ~\$1.0B open market repurchases since July 2015
- Deferred ~\$1B in shipyard obligations into 2020



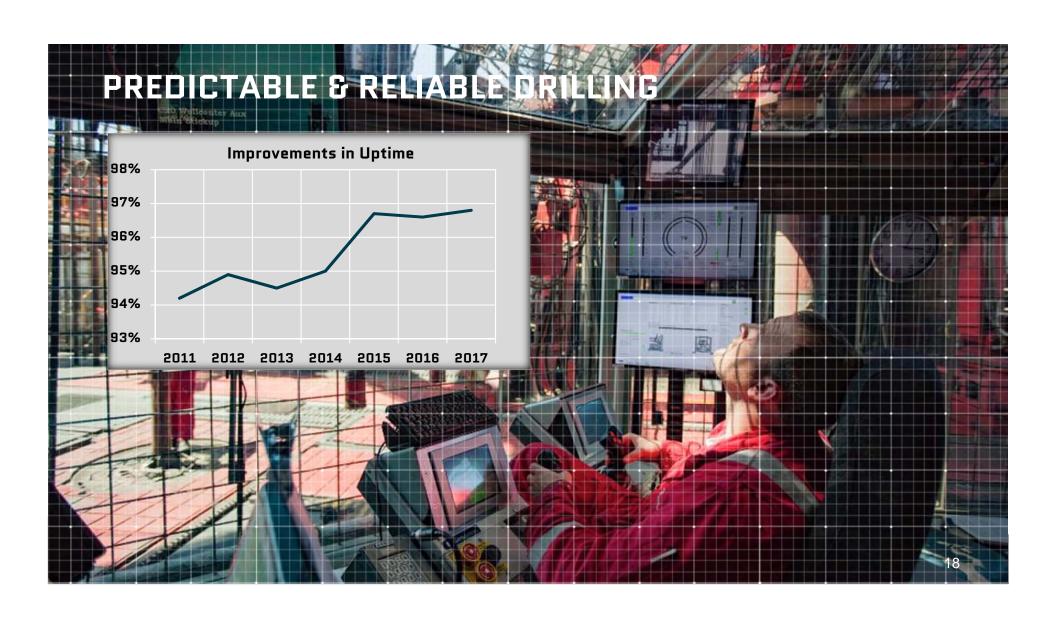
UNMATCHED EXPERIENCE - SUPERIOR PERFORMANCE



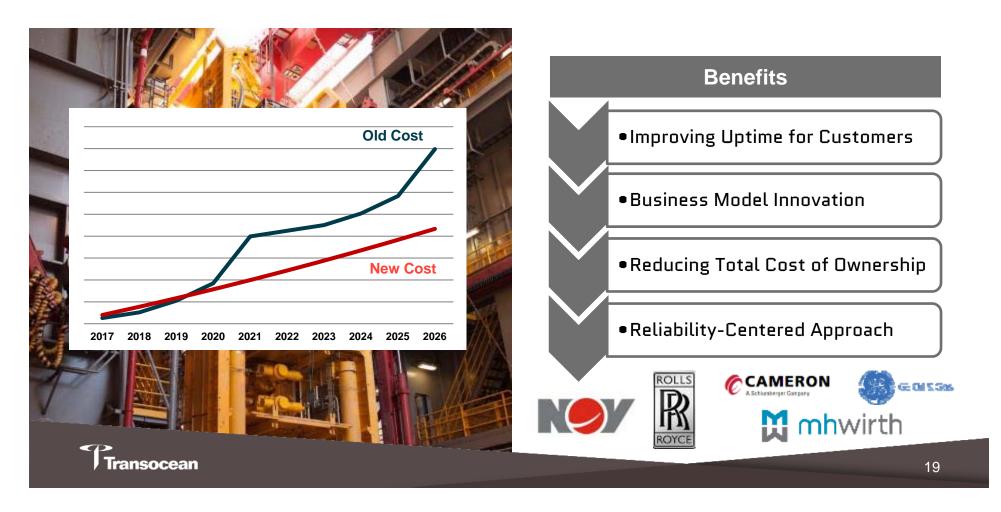


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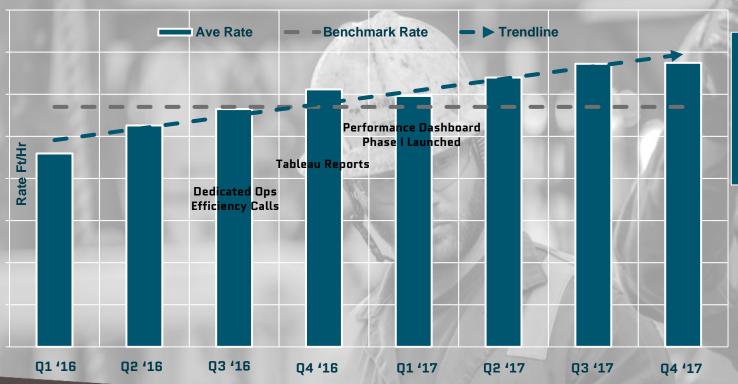


OEM AGREEMENTS: COST SAVINGS OVER TIME





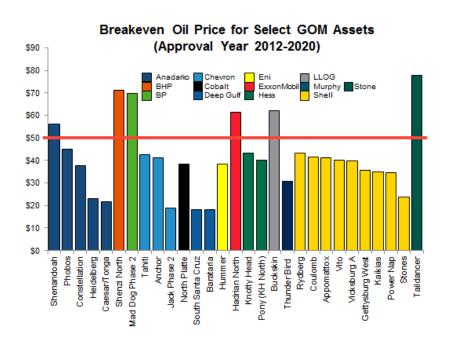
REDUCED UDW TRIPPING TIME



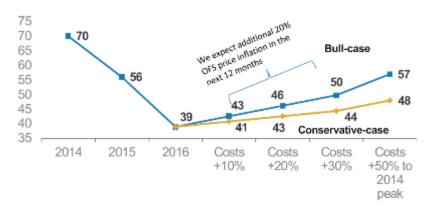
~47%
Improvement
in UDW
Tripping Out
Time



COST REDUCTIONS DRIVE OFFSHORE COMPETITIVENESS

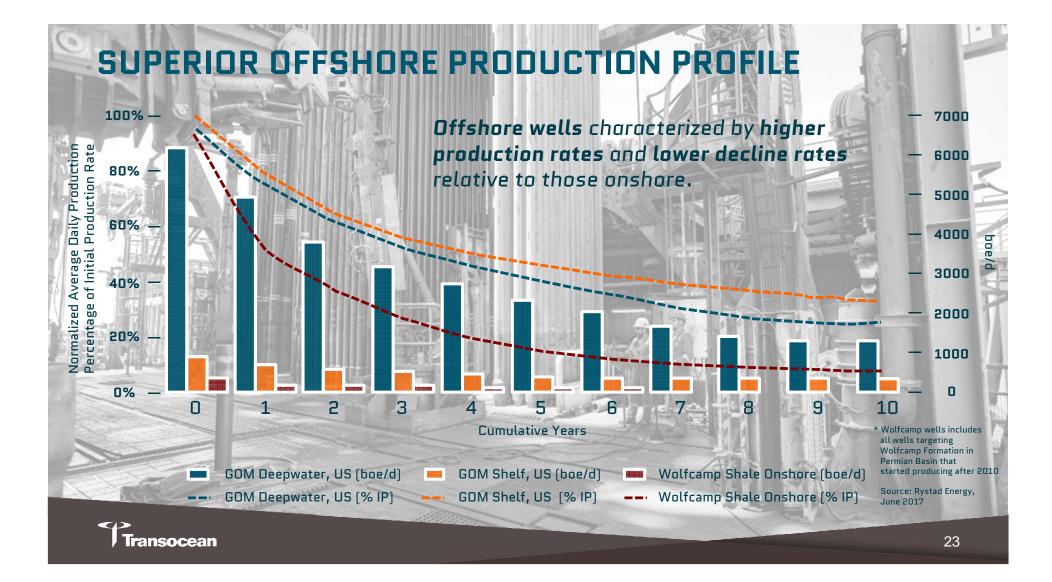


\$/bbl Wellhead Breakevens for Major Shale Plays

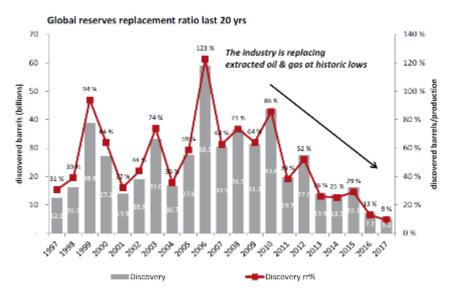


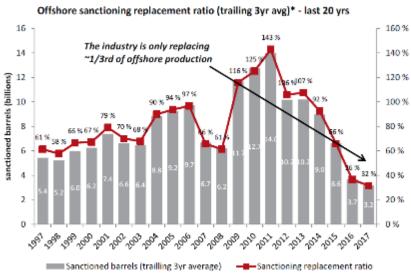
Feb 2017: Shell says breakeven cost of production out of its Gulf of Mexico Kaikias development will be **less than \$40 per barrel**, which is roughly the breakeven price for independent onshore Permian assets.

Sourced: Morgan Stanley Research, April 2017; Rystad Energy, April 2017



OFFSHORE EXPLORATION MUST INCREASE





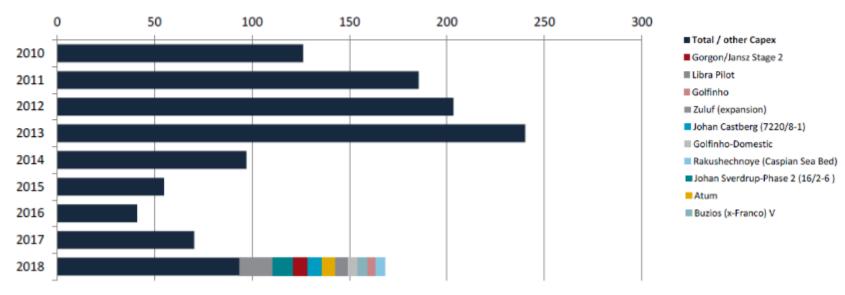
*Liquids only. Replacement ratio calculated as trailing 3yr average offshore barrels sanctioned divided by annual offshore production

Source: Rystad Energy, Clarksons Platou Securities, January 2018



IMPACT OF REDUCED BREAKEVEN LEVELS

Offshore development capex in USDbn by commitment year - 2010 to 2018

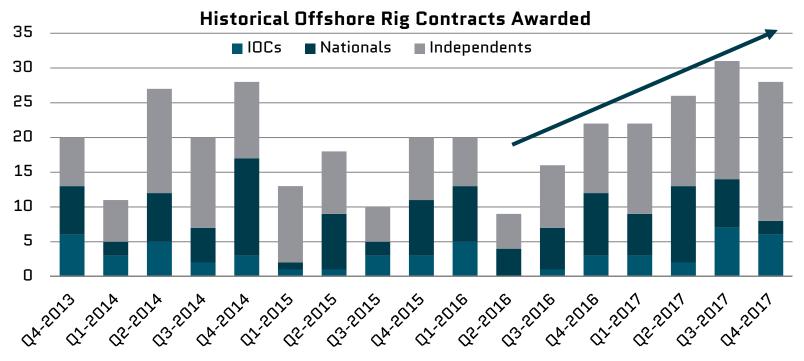


New offshore project commitments rose 65% in 2017 and are forecasted to rise ~140% in 2018, and 95% of discovered but undeveloped offshore resources breakeven below \$70/bbl.

Source: Rystad Energy, Clarksons Platou Securities, January 2018



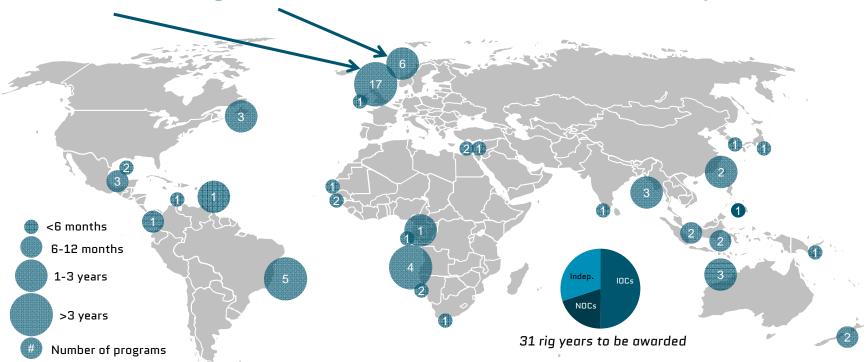
INCREASED FLOATER CONTRACTING



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FLOATER OPPORTUNITIES - NEXT 18 MONTHS

U.K. / Norwegian North Sea – Two Most Active Markets Today



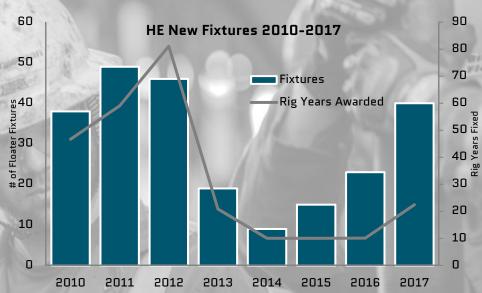
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HARSH ENVIRONMENT ACTIVITY ACCELERATING







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